

Varun Beverages Limited

Getting into snack food business

In Q2 CY24, Varun Beverages Limited (VBL) reported substantial topline growth of ~28% and volume growth of ~28% on a YoY basis. The Company has improved its Gross and EBITDA margins by 222 bps and 74 bps on a YoY basis, respectively, primarily due to timely procurement and storage of PET chips to avail pricing benefits as well as the focus on reducing sugar content and light-weighting of packaging. For the future leg of growth, the Company has commenced commercial production of carbonated soft drinks and packaged drinking water at their greenfield facility in DRC.

Expanded its partnership with PepsiCo

The Company has expanded its partnership with PepsiCo by entering into an exclusive snacks franchising appointment to manufacture, distribute, and sell "Simba Munchiez" in Zimbabwe by October 2025 and in Zambia by April 2026. This is in addition to manufacturing and packaging for Cheetos in Morocco by May 2025. These agreements would complement VBL's existing distribution of PepsiCo's portfolio, marking another significant step forward in thier strong, symbiotic partnership. Estimated investment in the manufacturing facility would be "Rs. 600 Mn for an annual capacity of "5000 MT at each location of Zimbabwe and Zambia. Manufacturing facilities are expected to be operational for Zimbabwe on or before 1st October 2025 and for Zambia on or before 1st April 2026.

Commercialized production in DRC

The Company has commenced commercial production of carbonated soft drinks and packaged drinking water at their greenfield facility in DRC. The region represents an untapped market for PepsiCo which offers a huge opportunity for growth. The plant has two CSD/Water PET lines with an installed capacity of 550 BPM each.

View & Valuation

Based on the increase in operating capacity and change in product mix, we believe VBL would see substantial growth in its volume as well as realization. However, we also believe that growth has been already discounted in price. Based on our revised estimates we maintain our NEUTRAL rating on Varun Beverages with a target of Rs. 1,727 (66.6x CY25 earnings).

1st August 2024

NEUTRAL

CMP Rs. 1,576 TARGET Rs. 1,727 (9.6%)

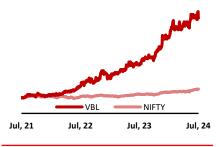
Company Data

Bloomberg Code	VBL IN
MCAP (Rs. Mn)	2,047,606
O/S Shares (Mn)	1299
52w High/Low	1707/800
Face Value (in Rs.)	5
Liquidity (3M) (Rs. Mn)	3,450

Shareholding Pattern %

	Jun 24	Mar 24	Dec 23
Promoters	62.7	62.9	63.1
FIIs	25.3	25.8	26.6
DIIs	4.5	4.2	3.6
Non- Institutional	7.5	7.2	6.7

VBL vs Nifty



Source: Keynote Capitals Ltd.

Key Financial Data

(Rs Bn)	CY23	CY24E	CY25E
Revenue	160.4	203.3	248.9
EBITDA	36.3	48.8	58.5
Net Profit	20.6	27	33.7
Total Assets	151.9	182.2	216.5
ROCE (%)	23%	23%	24%
ROE (%)	34%	33%	30%

Source: Company, Keynote Capitals Ltd.

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Q2 CY24 Result Update

Result Highlights (Rs. Mn)

Particulars	Q2 CY24	Q2 CY23	Change % (Y-o-Y)	Q1 CY24	Change % (Q-o-Q)	H1 CY24	H1 CY23	Change % (Y-o-Y)	CY23
Revenue from Operation	71,969	56,114	28%	43,173	67%	1,15,142	95,044	21%	1,60,426
Gross Profit	39,363	29,448	34%	24,298	62%	63,660	49,861	28%	86,377
Gross Profit %	54.7%	52.5%	222 Bps	56.3%	-159 Bps	55.3%	52.5%	283 Bps	53.8%
Employee Cost	4,993	3,646	37%	3,937	27%	8,930	7,037	27%	14,466
Other Expenses	14,458	10,692	35%	10,473	38%	24,931	19,733	26%	35,816
EBITDA	19,912	15,110	32%	9,888	101%	29,800	23,091	29%	36,095
EBITDA %	27.7%	26.9%	74 Bps	22.9%	477 Bps	25.9%	24.3%	159 Bps	22.5%
Depreciation	2,425	1,719	41%	1,875	29%	4,300	3,441	25%	6,809
EBIT	17,487	13,391	31%	8,012	118%	25,500	19,650	30%	29,286
EBIT %	24.3%	23.9%	43 Bps	18.6%	574 Bps	22.1%	20.7%	147 Bps	18.3%
Finance Cost	1,292	694	86%	937	38%	2,228	1,320	69%	2,681
Other Income	440	416	6%	84	427%	524	517	1%	793
PBT	16,636	13,113	27%	7,159	132%	23,795	18,847	26%	27,398
Tax Expenses	4,012	3,057	31%	1,678	139%	5,690	4,405	29%	6,375
Profit from Associates	-5	-2		-2		-7	-2		-5
Minority Interest	92	116	-20%	107	-14%	199	211	-6%	459
PAT attributable to shareholders	12,526	9,938	26%	5,373	133%	17,899	14,229	26%	20,559
EPS	9.64	7.65		4.13		13.77	10.95		15.83

Source: Company, Keynote Capitals Ltd.

Unit Economics (Rs/Case)

Offic Economics (NS) Case)									
Particulars	Q2 CY24	Q2 CY23	Change % (Y-o-Y)	Q1 CY24	Change % (Q-o-Q)	H1 CY24	H1 CY23	Change % (Y-o-Y)	CY23
Volume Sold (Mn Cases)	402	314	28%	240	68%	642	538	19%	913
Revenue from Operation	179.0	178.7	0%	179.9	0%	179.3	176.7	2%	175.7
Gross Profit	97.9	93.8	4%	101.2	-3%	99.2	92.7	7%	94.6
Employee Cost	12.4	11.6	7%	16.4	-24%	13.9	13.1	6%	15.8
Other Expenses	36.0	34.1	6%	43.6	-18%	38.8	36.7	6%	39.2
EBITDA	49.5	48.1	3%	41.2	20%	46.4	42.9	8%	39.5
EBIT	43.5	42.6	2%	33.4	30%	39.7	36.5	9%	32.1
PBT	41.4	41.8	-1%	29.8	39%	37.1	35.0	6%	30.0
Tax Expenses	10.0	9.7	3%	7.0	43%	8.9	8.2	8%	7.0
PAT attributable to shareholders	31.2	31.7	-2%	22.4	39%	27.9	26.4	5%	22.5

Source: Company, Keynote Capitals Ltd.

Quarterly Business Progression

Volume Sold (in Mn cases) [Product-wise] Volume Mix% [Product-wise] 16% 22% 8% 32 23 76% 74% 18 72% 70% 68% 11 306 42 232 8 159 169 **Q2 CY23 Q2 CY24 Q2 CY23** Q3 CY23 Q4 CY23 Q1 CY24 Q2 CY24 **Q3 CY23** Q4 CY23 Q1 CY24 ■CSD ■Juices ■Water ■CSD ■Juices ■Water





Q2 CY24 Conference Call Takeaways General Highlights

- The Company has over 1.02 Mn+ visi-coolers, reaching 4 Mn+ outlets. Also, the Company has 2,500+ primary distributors and 130+ depots.
- On a YoY basis, consolidated sales volume grew by ~28%, which includes volumes from BevCo (28 Mn cases for Q2 CY24). In India, the Company saw volume growth of ~23% on a YoY basis, supported by expanded capacities, an enhanced distribution network, and a strong summer season.
- During the quarter, net realization per case was flat due to the consolidation of BevCo (realization per case is lower).
- In Q2 CY24, gross margins improved by 222 bps on a YoY basis, primarily due to the timely procurement and storage of PET chips to avail pricing benefits, as well as a focus on reducing sugar content and light-weighting of packaging.
- ~46% of our consolidated sales volumes come from low-sugar/no-sugar products.
- With enhanced capacity for preform manufacturing, the majority of preform requirements are now being met in-house, leading to a shift of conversion costs from COGS to other expenses.
- VBL has entered into a joint venture with Indorama and set a target to use 30% recycled PET (rPET) in total PET packaging by 2025.
- New production facilities are backward integrated to solar energy, which will lead to a reduction in fixed costs. However, this new facility will lead to an increase in finance costs.
- The board of the Company has considered and recommended the subdivision/split of existing equity shares of the Company from 1 equity share with a face value of Rs. 5 each fully paid-up into such a number of equity shares having a face value of Rs. 2 each fully paid-up. This is subject to the approval of the equity shareholders of the Company and is intended for wider retail participation.

Management Guidance

- PepsiCo is not willing to grant manufacturing rights for snack foods in India.
 VBL only has co-manufacturing rights for Kurkure puffcorn in India.
- VBL will not venture into self-manufacturing of snack foods in India as it could deteriorate its relationship with PepsiCo.
- The Company is expected to continue growing in double digits in the coming years.
- PepsiCo is underpenetrated in Africa with a low market share. The Company expects significant growth potential in Africa.
- The snack food business has asset turns comparable to the beverage business; however, it offers a better ROCE.



Varun Beverages Limited | Quarterly Update

Financial Statement Analysis

Income Statement						Cash Flow					
Y/E Mar, Rs. Mn	CY22	CY23	CY24E	CY25E	CY26E	Y/E Mar, Rs. Mn	CY22	CY23	CY24E	CY25E	CY26E
Net Sales	1,31,731	1,60,426	2,03,315	2,48,864		Pre-tax profit	20,236	27,398	35,821	44,613	54,906
Growth %		22%	27%	22%	22%		7,249	9,924	13,457	14,376	15,327
Raw Material Expenses	62,612	74,049	91,492	1,13,233	1,39,403	Change in Working Capital	-5,852	-6,735	-3,364	-4,987	-5,902
Employee Expenses	12,166	14,466	18,298	22,398	27,275	Total Tax Paid	-3,733	-6,679	-8,346	-10,395	-12,793
Other Expenses	28,893	35,581	44,729	54,750	66,671		17,900	23,908	37,567	43,607	51,538
EBITDA	28,061	36,330	48,796	58,483	69,702	Cash flow from operating Activities	-17,499	-31,939	-36,000	-15,000	-15,000
Growth %		29%	34%	20%	19%						
Margin%	21%	23%	24%	24%	23%		4	-312	0	0	0
Depreciation	6,172	6,809	9,972	10,917	11,892		449	-647	400	450	500
EBIT	21,889	29,521	38,824	47,566	57,810	Cash flow from investing activities	-17,046	-32,899	-35,600	-14,550	-14,500
Growth %		35%	32%	23%	22%	Equity raised / (repaid)	0	47.92	0	0	0
Margin%	17%	18%	19%	19%	19%	Debt raised / (repaid)	3,396	15,064	0	0	0
Interest Paid	2,041	2,916	3,403	3,403	3,403	Dividend (incl. tax)	-1,624	-2,273	-2,699	-3,371	-4,158
Other Income & exceptional	388	794	400	450	500	Other financing activities	-1,951	-2,989	-3,403	-3,403	-3,403
PBT	20,236	27,398	35,821	44,613	54,906		-179	9,849	-6,103	-6,775	-7,562
Tax	4,735	6,375	8,346	10,395	12,793		675	858	-4,135	22,282	29,476
PAT	15,501	21,023	27,474	34,218	42,113	rict change in cash			.,		
Others (Minorities, Associates)	-527	-459	-482	-506	-531						
Net Profit	14,974	20,564	26,993	33,712	41,582	Valuation Ratios					
Growth %	,-	37%	31%	25%	23%		CY22	CY23	CY24E	CY25E	CY26E
Shares (Mn)	649.5	1299.2	1299.2	1299.2	1299.2	Per Share Data					
EPS	23.05	15.82	20.78	25.95	32.01		23	16	21	26	32
=: 0						Growth %		-31%	31%	25%	23%
Balance Sheet						Book Value Per Share	79	53	74	98	128
Y/E Mar, Rs. Mn	CY22	CY23	CY24E	CY25E	CY26E	Return Ratios					
Cash, Cash equivalents & Bank	2,853	4,599	463	22,746		Return on Assets (%)	14%	15%	16%	17%	18%
Current Investments	0	0	0	0			33%	34%	33%	30%	28%
Debtors	2,993	3,594	6,099	7,466	9,092	Return on Equity (%)					
Inventory	19,939	21,505	27,448	33,970	41,821	Return on Capital Employed (70)	23%	23%	23%	24%	24%
Other Current Assets	8,255	12,659	12,659	12,659	12,659	Turnover Ratios					
Total Current Assets	34,040	42,356	46,669	76,840	1,15,793	Asset Turnover (x)	1.2	1.2	1.2	1.2	1.3
Net Block & CWIP	75,388	1,03,314	1,29,342	1,33,426	1,36,534	Sales / Gross Block (x)	1.3	1.4	1.4	1.5	1.7
Long Term Investments	0	211	211	211	211	Working Capital / Sales (%)	-4%	-2%	0%	5%	15%
Other Non-current Assets	6,754	5,991	5,991	5,991	5 991	Receivable Days	7	7	9	10	10
Total Assets	1,16,182	•	1,82,213	2,16,467	2 58 528	Inventory Days	100	102	98	99	99
Total Assets	1,10,102	1,31,072	1,02,213	2,10,407	2,30,320	Payable Days	41	38	38	43	43
Creditors	8,243	7,582	12,666	15,568	19 143	Working Capital Days	66	71	68	66	66
Provision	1,048	1,215	1,215	1,215		Liquidity Ratios					
Short Term Borrowings	6,277	10,032	10,032	10,032		Current Ratio (x)	0.9	1.0	1.0	1.6	2.2
Other Current Liabilities	24,120	22,702	22,702	22,702			10.9	10.4	11.5	14.1	17.1
Total Current Liabilities	39,688	41,532	46,616	49,518	53,093	Interest Coverage Ratio (x)					
Long Term Debt	17,270	31,889	31,889	31,889	31,889	Total Debt to Equity	0.7	0.7	0.4	0.3	0.3
Deferred Tax Liabilities	3,368	3,430	3,430	3,430	3,430	Net Debt to Equity	0.7	0.7	0.4	0.2	-0.1
Other Long Term Liabilities	3,701	4,174	4,174	4,174	4,174	valuation					
Total Non Current Liabilities	24,340	39,493	39,493	39,493	39,493	PE (x)	60.4	88.3	75.9	60.8	49.3
	6,496	6,496	6,496	6,496	6.496	Earnings Yield (%)	2%	1%	1%	2%	2%
Paid-up Capital	44,528	62,869	87,644	1,18,491	1,56,446	D: (C ()	6.8	11.3	10.1	8.2	6.8
Reserves & Surplus	51,024	69,365	94,140	1,18,491	1,62,942		17.7	26.2	21.8	16.4	12.6
Shareholders' Equity	1,131	1,482	1,963	2,469	2 001	EV/EBITDA (x)	33.3	51.3	42.6	35.6	29.8
Non Controlling Interest	1,151	1,482	1,903	2,409	3,001	,	7.1	11.0	10.3	0.4	

1,16,182 1,51,872 1,82,213 2,16,467 2,58,528 EV/Sales (x)

Source: Company, Keynote Capitals Ltd.

Total Equity & Liabilities





KEYNOTE Rating History

Date	Rating	Market Price at Recommendation	Upside/Downside
4 th December 2022	BUY	659	+16.8%
7 th February 2022	BUY	653	+11.8%
2 nd May 2023	BUY	708	+14.7%
3 rd August 2023	BUY	824	+17%
7 th November 2023	BUY	992	+11.7%
5 th February 2024	REDUCE	1,302	-3.6%
13 th May 2024	NEUTRAL	1,477	+1.2%
1 st August 2023	NEUTRAL	1,576	+9.6%





Rating Methodology

Rating	Criteria
BUY	Expected positive return of > 10% over 1-year horizon
NEUTRAL	Expected positive return of > 0% to < 10% over 1-year horizon
REDUCE	Expected return of < 0% to -10% over 1-year horizon
SELL	Expected to fall by >10% over 1-year horizon
NOT RATED (NR)/UNDER REVIEW (UR)/COVERAGE SUSPENDED (CS)	Not covered by Keynote Capitals Ltd/Rating & Fair value under Review/Keynote Capitals Ltd has suspended coverage

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